



ASX: SND



Water

Capability overview

An Australian multidisciplinary company providing
Engineering, Construction and Industrial Asset Services

 **SAUNDERS**

About Us

Saunders is a multidisciplinary Engineering, Construction and Industrial Asset Services company.

Proudly Australian-owned and operated since 1951.

Our portfolio blends traditional construction contracts with annuity-style earnings.

Key Markets



Defence & Government



Water



Energy



Resources & Industrials

Core Capabilities

01 Fluid Storage and Transfer Infrastructure

02 Structural, Mechanical and Piping

03 Industrial Automation and Electrical

04 Civil and Water Infrastructure

05 Industrial Asset and Maintenance Services



About Us

72*

Projects in delivery valued at over \$1m (as at 30 June 2025)

584*

Team of employees

11*

Metropolitan & regional offices strategically located across Australia, New Zealand, and Papua New Guinea



* Numbers and projects include Saunders Aqua Metro acquisition

Capability Overview



Fluid Storage and Transfer Infrastructure

We design, build and maintain bulk liquid tanks, terminals and transfer systems, including API 650 tanks, bunds, piping, gantries, fire protection, metering and controls.

Our expertise covers EPC/EPCM delivery, brownfield tie-ins and refurbishments. With proven QA and HSE systems, rapid commissioning and lifecycle integrity programs, we keep critical fuel and chemical assets compliant, reliable and safe.



Structural, Mechanical & Piping (SMP)

Our self-perform SMP capability delivers new builds, upgrades and shutdowns across structural steel, heavy lifts, vessels, rotating equipment and process/utility piping (CS/SS/HDPE).

We integrate seamlessly with civil and E&I teams for streamlined interfaces. With rigorous welding QA, confined-space and high-risk controls, we execute complex works in live plant environments safely and on schedule.



Industrial Automation and Electrical

We provide end-to-end E&I, automation and controls solutions, including HV/LV distribution, MCCs, PLC / SCADA / HMI, hazardous-area installations, instrumentation, SIS, telemetry and networks.

Our teams design, build, test and commission with cybersecurity and data historians in mind, tightly integrating with mechanical and process works to deliver safe, smart and maintainable assets.



Civil and Water Infrastructure

Saunders delivers treatment plants, pump stations, pipelines and network renewals alongside bridges, marine works and major concrete structures.

We offer Design & Construct and program delivery models for utilities and government clients. Where it matters, we self-perform works, integrating tanks, SMP and SCADA to achieve whole-of-system outcomes.



Industrial Asset and Maintenance Services

We provide lifecycle asset support across energy, water, mining and industrial facilities, including shutdowns / turnarounds, conversions, repairs, coatings, tank refurbishments, structural remediation, minor capital works and programmed maintenance.

With rapid mobilisation, live-site execution and strong safety performance, our multidisciplinary teams coordinate civil, SMP and E&I services to minimise downtime and extend asset life.

We've accelerated our growth in the water market through the strategic acquisition of Aqua Metro.

SAUNDERS | *AquaMetro*



Service Offerings

Contract and Program Management	• Procurement • Head contract and sub-contract management • Budget and cost control	• Project and program risk management • Quality systems • Key Result Area (KRA) management
Engineering	• Hydraulics • Mechanical • Civil and water	• Surveying and modelling • Major pipeline infrastructure • Innovative solutions
Construction	• Project and program management • Planning and approvals • Project controls • Generative safety culture	• Early engagement • Construction planning and advice • Stakeholder and community engagement
Governance	• Pre-qualifications • Corporate governance • Sustainable procurement	• Social procurement • Workforce culture and wellbeing • Community consultation



**Civil and earthworks**

**Water and wastewater treatment plants**

**State-of-the-art pipeline rehabilitation**

**Water storage**

**Relining works**

**Plumbing services**

Key Customers



01 

Capital Works
Design and Construction ('D&C')
project delivery

02 

Bellarine Recycled Water
D&C project delivery

03 

Asset Connections
Government utility provider and
program asset management

04 

Capital Works Framework
Government utility provider
D&C program delivery

05 

Capital Minor Works
Government utility provider
D&C program delivery

06 

Pipes and Facilities Program
Government utility provider
D&C program delivery

Core Capabilities

Aqua Metro's core capabilities are highly complementary with Saunders' service offering in delivering critical infrastructure services to the water industry.



Design and Construct



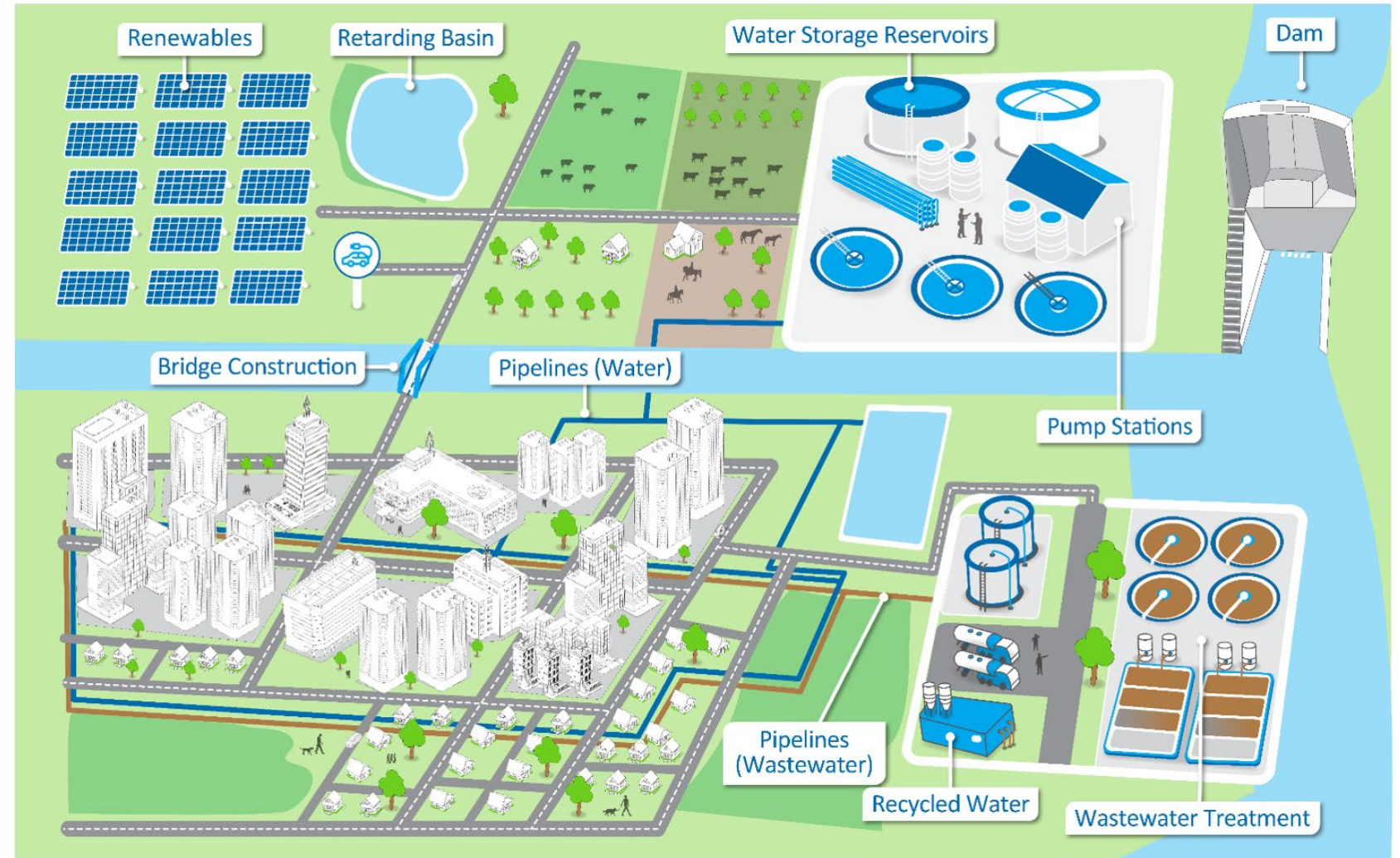
Program Management



Technology



Maintenance



Project Profiles





Siddeley Street Sewer Pipeline Upgrade (Saunders Aqua Metro project)

Capability Civil and Water Infrastructure

Value \$68.1 million

Location Melbourne, VIC

Saunders Aqua Metro is delivering a critical infrastructure upgrade on behalf of Greater Western Water to support Melbourne’s growing population and ensure long-term reliability of sewerage services in the CBD.

The project involves constructing approximately 750 metres of new sewer pipeline beneath Flinders Lane, Spencer Street, Siddeley Street and Wurundjeri Way and the construction of five new shafts (8-12m deep) along the new sewer alignment.

Once complete, the new infrastructure will double the capacity of the existing sewer network - originally built in the late 1800s - and futureproof the system for decades to come. This upgrade is part of a broader investment in sustainable, resilient water infrastructure for inner Melbourne.





Bald Hill Storage Infrastructure

Capability	Fluid Storage & Transfer Infrastructure
Value	\$27.0 million
Location	Sunbury, VIC

The project involves the design and construction of two 10ML potable water storage tanks and 1.7km of DN900 MSCL pipelines, along with an access track, chemical dosing facility, and bulk earthworks on a greenfield site.

It will double the area’s drinking water storage, securing supply for up to 10,000 properties.

Engaged by Aqua Metro, Saunders is delivering the project under an expedited program, minimising disruption through close supply chain collaboration and concurrent tank construction.





Bendigo Water Treatment Plan – HBT Compliance Stage 2&3 (Saunders Aqua Metro project)

Capability	Fluid Storage & Transfer Infrastructure
Value	\$9.4 million
Location	Kangaroo Flat, VIC

The Bendigo WTP is located in the Kangaroo Flat area, South of Bendigo, and it supplies potable water to around 100,000 customers from the Sandhurst Reservoir via Bendigo's Potable Water Distribution System.

The plant, with a capacity of 126 ML/day, has been in service since 2002 and it is owned and operated by Veolia under a build-own-operate-transfer (BOOT) contract on behalf of Coliban Water.

The project is for the supply, installation and commission of a new UV Disinfection System and the construction of a Chlorine Contact concrete Tank including all civil, mechanical, electrical and control works.





Minns Road New 30 ML Tank (Saunders Aqua Metro project)

Capability	Fluid Storage & Transfer Infrastructure, Industrial Automation & Electrical
Value	\$16.9 million
Location	Melton, VIC

The project involved designing and constructing a new 30 ML potable water storage tank to replace the existing 20 ML tank. Works included the safe demolition and removal of the old tank and infrastructure, and decommissioning of pipelines.

New MSCL pipework and valves were installed to support the upgraded system, along with a replacement drainage system to suit the revised layout and capacity. Additional improvements included a new crane pad, asphalt pavement around the tank, and upgraded access roads.

Electrical works delivered a new SCADA system, updated telemetry and PLC reprogramming for full system integration. The electrical system was comprehensively upgraded to meet infrastructure requirements and improve operational reliability.





Recycled Water on the Bellarine Stage 3 Treatment Plant (Saunders Aqua Metro project)

Capability	Fluid Storage & Transfer Infrastructure
Value	\$15.0 million
Location	Bellarine Peninsula, VIC

The Portarlington Water Recycling Plant (WRP), operational since 1982, covers 120 hectares, including 80 hectares of tree lots, and uses a lagoon system for water treatment and storage. Four lagoons operate in pairs - facultative lagoons alternating with maturation lagoons - to achieve Class C recycled water, supporting onsite irrigation and supplying local vineyards and a golf course.

The system faces challenges with algal blooms and seasonal water levels. To improve water quality and expand reuse, a new Salt Reduction Plant (SRP) will be installed, producing 3.0 ML/day of Class B recycled water. Using coarse screening, ultrafiltration, reverse osmosis and chlorination, the SRP will reduce salinity, meet stricter quality targets and help meet growing demand of up to 1,250 ML/year.

