O SAUNDERS



The Saunders International Limited Board is committed to achieving and maintaining high standards of corporate governance. This Corporate Governance Statement sets out the extent to which Saunders International (Company) corporate governance practices for the year-ended 30 June 2025, comply with the fourth edition of the ASX Corporate Governance Principles and Recommendations published by the ASX Corporate Governance Council (ASX Principles). This Statement should be read in conjunction with the Appendix 4G posted on the ASX Announcements platform on 20 August 2025. The Board of the Company has approved this statement.



Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance	
PRINCIPLE1	LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT The Company complies with this principle and recommendations to the extent as described below:	
Recommendation 1.1 A listed entity should have and disclose a Board charter setting out: (a) the respective roles and responsibilities of its Board and management; and (b) those matters expressly reserved to the Board and those delegated to management.	The Company complies with Recommendation 1.1 The Company has a Board Charter which addresses Recommendation 1.1 in that it identifies the respective roles and responsibilities of the Board and management, and it identifies those matters expressly reserved for the Board and those delegated to management.	
Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive, or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	The Company complies with Recommendation 1.2	
Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	The Company complies with Recommendation 1.3 All Directors and Executive Leadership Team members have written agreements with the Company, which set out the terms of their appointments.	
Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.	The Company complies with Recommendation 1.4 The Company Secretary is accountable directly to the Board through the Chairman on governance matters and all matters relating to the proper functioning of the Board. The Company currently has two Company Secretaries.	

Principles and Recommendations Disclosure as to Compliance and/or Reasons for Non-compliance LAY SOLID FOUNDATIONS FOR MANAGEMENT AND **OVERSIGHT** The Company complies with this principle and PRINCIPLE 1 recommendations to the extent as described below: **Recommendation 1.5** The Company does not comply with Recommendation 1.5, gender diversity. A listed entity should: The reasons for not complying with this recommendation (a) have and disclose a diversity policy; include that the Company has a small number of employees (b) through its Board or a committee of the Board set measurable (circa 580) and a small Board (4 persons). The industries objectives for achieving gender diversity in the composition and sectors the company operates in also continues to be of its Board, senior executives and workforce generally; and heavily male dominated which further makes it difficult to (c) disclose in relation to each reporting period: establish meaningful objectives or gender diversity across its Board and workforce. However, the Company's Recruitment (1) the measurable objectives set for that period to achieve Strategy ensures that appropriate selection criteria based on gender diversity; qualifications, experience and diverse skills are used when (2) the entity's progress towards achieving those hiring new staff. Additionally, the Company's Harassment objectives; and and Discrimination Strategy embraces the principle of equal opportunity for all regardless of gender, race, sexual (3) either: preference, family responsibilities and any other attributes. the respective proportions of men and women on the Board, in senior executive positions and across The Company has continued its successful recruitment the whole workforce (including how the entity has of female candidates to the business with several female defined "senior executive" for these purposes); or employees commencing in the financial year. The Company has set a goal to further improve gender diversity this ii. if the entity is a "relevant employer" under the year. The Company is committed to providing a working Workplace Gender Equality Act, the entity's most environment that encourages respect and fairness for all recent "Gender Equality Indicators", as defined in participants. The Company recognises the benefits arising and published under that Act. from employee and Board diversity including; the promotion If the entity was in the S&P/ASX 300 Index at the of innovation, improving employee retention, attraction of the commencement of the reporting period, the measurable best possible pool of applicants and ensuring equality and objective for achieving gender diversity in the composition of fairness in career advancement. its Board should be to have not less than 30% of its directors The Company does comply with the Workplace Gender of each gender within a specified period. Equality Act for the latest reporting period as confirmed by written advice from the Workplace Gender Equality Agency, a copy of which is on the Company's website. **Recommendation 1.6** The Company complies with Recommendation 1.6 A listed entity should: The Company has a formal process for the periodic evaluation of the performance of the Board and its committees and (a) have and disclose a process for periodically evaluating the individual directors. The most recent evaluation process performance of the Board, its committees and individual was completed in December 2021 and the Board intends to directors; and complete another evaluation process in FY26. (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. Recommendation 1.7 The Company complies with Recommendation 1.7 A listed entity should: The Company has a formal process for the evaluation of the Managing Director and CEO and senior executives and this (a) disclose a process for evaluating the performance of its evaluation is conducted annually with the latest being in

August 2025.

The Managing Director and CEO and each Executive Leadership

indicators and other performance criteria set by the Board. The performance indicators and criteria are comprised of financial,

Team member is measured against key performance

safety and individual performance targets.

Corporate Governance Statement 2025

senior executives at least once every reporting period; and

(b) disclose for each reporting period whether a performance

process during or in respect of that period.

evaluation has been undertaken in accordance with that

Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance
PRINCIPLE 2	STRUCTURE THE BOARD TO ADD VALUE The Company complies with this principle and recommendations to the extent as described below:
Recommendation 2.1	The Company does not comply with Recommendation 2.1
he Board of a listed entity should:	A nomination committee has not been established by the
a) have a nomination committee which:	Board because it does not consider that such a committee in necessary having regard to the current size and composition
(1) has at least three members a majority of whom are independent directors; and	of the Board. The role and processes of a nomination committee are conducted by the full Board. The Board
(2) is chaired by an independent director, and disclose:	considers succession issues on an ongoing basis and considers the necessary skills, knowledge and experience
(3) the charter of the committee;	of the Board and management and seeks to fill any gaps in
(4) the members of the committee; and	these areas as appropriate.
(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	
Recommendation 2.2	The Company complies with Recommendation 2.2
A listed entity should have and disclose a Board skills matrix setting out the mix of skills that the Board currently has or is booking to achieve in its membership.	
Recommendation 2.3	The Company complies with Recommendation 2.3
A listed entity should disclose:	The Board regularly assesses whether a Director is
a) the names of the directors considered by the Board to be	independent by reference to the independence and materiality criteria set out in the ASX Principles. The Board
independent directors;	considers the independence of a Director at the time of
b) if a director has an interest, position or relationship of the type described below but the Board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that	their appointment, when they face election or re-election or if there is a change to the Director's interests, positions or associations that may impact upon the Director's independence.
opinion; and	The Non-Executive and Executive Directors have been
(c) the length of service of each director.	assessed against this definition and Recommendation 2.3 of the ASX Principles and Nicholas Yates, Andrew Bellamy, Mark Benson and Greg Fletcher are considered by the Boar to be Independent Non-Executive and Executive Directors.
	Angelo De Angelis is not considered Independent given his executive role as Managing Director & Chief Executive

Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance	
PRINCIPLE 2	STRUCTURE THE BOARD TO ADD VALUE The Company complies with this principle and recommendations to the extent as described below:	
Recommendation 2.4 A majority of the Board of a listed entity should be independent directors.	The Company does not comply with Recommendation 2.4 The Board is comprised of 80% of Independent Directors, being Nicholas Yates, Andrew Bellamy, Mark Benson and Greg Fletcher. Angelo De Angelis is the Managing Director and therefore not considered to be an Independent Director. The Company considers the current composition of the Board to be in its best interests and is appropriate to discharge its duties effectively. The size of the Company and the specialist nature of its activities is best served by a small Board with an adequate component of Company and industry specific knowledge.	
Recommendation 2.5 The chair of the Board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	The Company complies with Recommendation 2.5 Nicholas Yates has been Chairman since 1 July 2023.	
Recommendation 2.6 A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	The Company complies with Recommendation 2.6 Newly appointed Directors of the Company receive an induction pack which includes all relevant corporate governance documents, policies, annual reports and previous Board and Committee papers. The Board supports the professional development opportunities for its directors by endorsement of training by external parties, updates on developments in accounting standards and changes in law, as required.	



Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance	
PRINCIPLE 3	ACT ETHICALLY AND RESPONSIBLY The Company complies with this principle and recommendations to the extent as described below:	
Recommendation 3.1 A listed entity should articulate and disclose its values.	The Company complies with Recommendation 3.1 The Company has established and disclosed on its website a Statement of Values in accordance with this recommendation. The Statement of Values applies to all Directors, Executive Leadership Team and employees of the Company.	
	The Board approves the Company's Statement of Values and charges the Senior Leadership Team with the responsibility of indoctrinating those values across the organisation.	
Recommendation 3.2	The Company complies with Recommendation 3.2	
A listed entity should:	The Company has a policy for Code of Business Conduct	
(a) have and disclose a code of conduct for its directors, senior executives and employees; and(b) ensure that the Board or a committee of the Board is informed of any material breaches of that code.	that sets out the Company's expectations for behavioural standards for Directors and Senior Executives and this is disclosed on the Company website.	
	The Board and Audit & Risk Committee are informed of any material breaches of the Code of Business Conduct by Senior Executives and all other employees.	
Recommendation 3.3	The Company complies with Recommendation 3.3	
A listed entity should:	The Company has a Whistleblower Policy that is compliant	
(a) have and disclose a whistle blower policy; and	with the law and is designed to encourage a culture of disclosing Reportable Conduct. The Board and Audit & Risk	
(b) ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.	Committee are informed of any material incidents reported under the policy.	
Recommendation 3.4	The Company complies with Recommendation 3.4	
A listed entity should:	The Company is committed to minimising the risk of fraud	
(a) have and disclose an anti-bribery and corruption policy; and	and corruption through responsible corporate governance and ensuring that it has appropriate internal controls in place to promote compliance with antibribery and corruption	
(b) ensure that the Board or a committee of the Board is informed of any material breaches of that policy.	laws in Australia. The Board has endorsed the Anti-Bribery and Corruption Policy to support the Company's Code of Business Conduct and Corporate Governance Statement. Any breaches of the Anti-Bribery and Corruption Policy are reported to the Board by Senior Executives.	

Principles and Recommendations Disclosure as to Compliance and/or Reasons for Non-compliance SAFEGUARD INTEGRITY IN CORPORATE REPORTING **PRINCIPLE 4** The Company complies with this principle and recommendations to the extent as described below: **Recommendation 4.1** The Company complies with Recommendation 4.1 The Board of a listed entity should: The Board has an Audit & Risk Committee (ARC) which assists the Board in providing shareholders and regulatory (a) have an audit committee which: authorities with timely and reliable financial reports of the (1) has at least three members, all of whom are non-Company. The ARC has a Charter which is posted on the executive directors and a majority of whom are Company's website. independent directors; and The Committee reviews audit scope, assesses the (2) is chaired by an independent director, who is not the performance of and fees paid to the external auditor, liaises chair of the Board, and disclose: with the external auditor to ensure that the annual audit and half-year review are conducted in an effective, accurate and (3) the charter of the committee; timely manner and considers whether non-audit services (4) the relevant qualifications and experience of the provided by the external auditors are consistent with members of the committee; and maintaining the external auditor's independence. (5) in relation to each reporting period, the number of The Committee reports to the Board on financial and audit times the committee met throughout the period and matters at each relevant Board meeting. the individual attendances of the members at those All three members of the ARC, being Greg Fletcher, meetings; or Nicholas Yates and Andrew Bellamy are all non-executive (b) if it does not have an audit committee, disclose that fact directors. The Chairman of the ARC, Greg Fletcher, is not the and the processes it employs that independently verify Chairman of the Board. and safeguard the integrity of its corporate reporting, Further details on the qualifications and experience of the including the processes for the appointment and ARC members are available in the Directors' Report in the removal of the external auditor and the rotation of the Company's Annual Report. audit engagement partner. Recommendation 4.2 The Company complies with Recommendation 4.2 The Board of a listed entity should, before it approves the Prior to the approval of the financial statements the Managing entity's financial statements for a financial period, receive Director & Chief Executive Officer and Chief Financial Officer from its CEO and CFO a declaration that, in their opinion, the provide a declaration to the Board, as required by section financial records of the entity have been properly maintained 295A of the Corporations Act 2001, that in their opinion and that the financial statements comply with the appropriate the financial records of the Company have been properly accounting standards and give a true and fair view of the maintained and that the financial statements comply with the financial position and performance of the entity and that the appropriate accounting standards, and give a true and fair opinion has been formed on the basis of a sound system view of the financial position and performance of the entity, of risk management and internal control which is operating and that this opinion has been formed on the basis of a sound effectively. system of risk management and internal controls which are operating effectively. The receipt of the Managing Director & Chief Executive Officer and Chief Financial Officer declaration is affirmed each year in the Directors' Declaration provided in the Company's Financial Statements. **Recommendation 4.3** The Company complies with Recommendation 4.3 A listed entity should disclose its process to verify the The Company does not release any periodic corporate report integrity of any periodic corporate report it releases to the that is not audited or reviewed by an external auditor. market that is not audited or reviewed by an external auditor.

Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance
PRINCIPLE 5	MAKE TIMELY AND BALANCED DISCLOSURE The Company complies with this principle and recommendations to the extent as described below:
Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	The Company complies with Recommendation 5.1 The Company is committed to providing timely and accurate disclosure to the market of all material matters concerning the Company. The Company's Continuous Disclosure Policy seeks to ensure that its shareholders and the market have equal access to information issued by the Company. Copies of the Company's ASX announcements can be found on the Company's website. The Company's Continuous Disclosure Policy is also available on the Company's website.
Recommendation 5.2 A listed entity should ensure that its Board receives copies of all material market announcements promptly after they have been made.	The Company complies with Recommendation 5.2 It is a reserved power of the Board that all ASX announcements obtain Board approval prior to their disclosure. Accordingly, the Board receives copies of all market announcements prior to their release, as well as promptly after material market announcements have been made.
Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst a presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The Company complies with Recommendation 5.3 The Company releases all new and substantive investor reports on the ASX Market Announcements Platform ahead of the presentation. These investor presentations include: Half Year and Full Year Market presentations Managing Director's Address to Shareholders Chairman's Address to Shareholders The presentations and reports can be found on the Company's website.

Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance
PRINCIPLE 6	RESPECT THE RIGHTS OF SECURITY HOLDERS The Company complies with this principle and recommendations to the extent as described below:
Recommendation 6.1	The Company complies with Recommendation 6.1
A listed entity should provide information about itself and its governance to investors via its website.	The Company respects the rights of its shareholders and provides them with appropriate information and facilities to allow them to exercise their rights. The Company provides information about itself on the Company's website, in particular the "Investors" section, which includes a Corporate Governance page.
Recommendations 6.2	The Company complies with Recommendation 6.2
A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	The Company has a Shareholder Communication Policy which addresses these recommendations and is available on the Company's website.
	All shareholders have the option to receive communications from and send communications to the Company and its share registrar MUFG Corporate Markets, electronically.
Recommendations 6.3	The Company complies with Recommendation 6.3
A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	At the Company's AGMs and EGMs shareholders are given an opportunity to ask questions about and comment on the performance and operations of the Company and its subsidiaries, the resolutions of the meeting and to vote on other items of business including Director appointments.
	Key aspects of recent AGMs have been made available online for shareholders who were unable to attend the meeting. Furthermore, shareholders who are unable to attend in person can ask questions ahead of the meeting via email, as well as appoint a proxy.
Recommendation 6.4	The Company complies with Recommendation 6.4
A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	At the Company's AGMs and EGMs, all substantive resolutions are decided by a poll, the results of which are disclosed to the market.
Recommendation 6.5	The Company complies with Recommendation 6.5
A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	All shareholders have the option to receive communications from, and send communications to, the Company and its share registrar MUFG Corporate Markets electronically.

Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance	
PRINCIPLE 7	RECOGNISE AND MANAGE RISK The Company complies with this principle and recommendations to the extent as described below:	
Recommendation 7.1 The Board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management	The Company complies with Recommendation 7:1 The Company does have an Audit & Risk Committee. See notes on the Recommendation 4:1 concerning the composition of the committee. The charter of the committee is disclosed via the Company's website. The composition of the committee, the number of meetings and attendance is disclosed annually in the Company's Annual Report.	
framework. Recommendation 7.2 The Board or a committee of the Board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the Board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	The Company complies with Recommendation 7.2 The Company manages a range of business risks which have the potential to have a material impact on the performance and operation of the Company. The ARC and the Board recognise that they have ultimate responsibility for ensuring that the risk mitigation actions, and internal control environment of the Company is fit for purpose and adequate in terms of safeguarding shareholder value. The approach to operational risk management was reviewed by the ARC during the prior financial year and recommendations made for more formal risk review processes were adopted and implemented in FY2025.	
Recommendation 7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	The Company complies with Recommendation 7.3 The Company does not have an all-encompassing internal audit function. The Company does have an internal audit process with respect to certain classes of risk, namely OHS and Quality. Other risks are monitored and managed by management and this process is overseen by the Board. The ARC has the responsibility to oversee the internal Control and Risk Management of the Company, as detailed in its charter.	

Principles and Recommendations

Disclosure as to Compliance and/or Reasons for Non-compliance

PRINCIPLE 7

RECOGNISE AND MANAGE RISK

The Company complies with this principle and recommendations to the extent as described below:

Recommendation 7.4

A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.

The Company complies with Recommendation 7.4

The Company has exposure to material economic risks including variability of market conditions and legislative changes in the sectors within which it operates. The risks are mitigated by ongoing research and monitoring of the changing market conditions and by the diversification of services and sectors the Company offers and operates in.

The Company's mitigation of environmental risks includes maintenance of a certified environmental management systems (AS/NZS ISO 14001:2015) and compliance with state and territory environmental protection legislation. The company has implemented an environmental management program that aims to ensure sustainable work practices and monitoring to minimise environmental impacts as a best as possible.



Principles and Recommendations	Disclosure as to Compliance and/or Reasons for Non-compliance	
PRINCIPLE 8	REMUNERATION FAIRLY AND RESPONSIBLY	
PRINCIPLE 0	The Company complies with this principle and recommendations to the extent as described below.	
Recommendation 8.1	The Company does not fully comply with Recommendation 8.1	
The Board of a listed entity should:	The Company's Remuneration Committee has a charter	
(a) have a remuneration committee which:	which is disclosed via the Company's website.	
(1) has at least three members, a majority of whom are independent directors; and	Andrew Bellamy was appointed as Chairman of the Remuneration Committee on 23 September 2025.	
(2) is chaired by an independent director, and disclose:	The remaining members of the Committee are:	
(3) the charter of the committee;	Nicholas Yates - independent Board Chairman; and	
(4) the members of the committee; and	Greg Fletcher – independent non-executive director.	
(5) as at the end of each reporting period, the number of times the committee met throughout the period and	The number of meetings and attendance is disclosed annually in the Company's Annual Report.	
the individual attendances of the members at those meetings; or	The Remuneration Committee has responsibility for reviewing and making recommendations to the Board in relation to	
(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	remuneration. The Committee seeks to ensure that the Company offers remuneration, which is fair and competitive, is appropriately linked to performance and motivates Management to pursue the long-term growth and success of the Company.	
Recommendation 8.2	The Company complies with Recommendation 8.2	
A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	The Company discloses annually, information about the remuneration of non-executive directors, the Managing Director and CEO and key management personnel in the Remuneration Report section of the Annual Report.	
Recommendation 8.3	The Company complies with Recommendation 8.3	
A listed entity which has an equity-based remuneration scheme should:	The Company discloses annually, information about its Employee Share Plan and Performance Rights Plan in the	
(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and	notes to the Financial Statements contained in the Annual Report.	
(b) disclose that policy or a summary of it.		

Corporate Directory

BOARD OF DIRECTORS

Nicholas Yates

Chair

Angelo De Angelis

Managing Director and Chief Executive Officer

Mark Benson

Executive Director

Greg Fletcher

Non-Executive Director

Andrew Bellamy

Non-Executive Director

AUDITORS

Deloitte Touche Tohmatsu 8 Parramatta Square Level 37, 10 Darcy St Parramatta NSW 2150

PRINCIPAL BANKER

Commonwealth Bank Corporate Financial Services Level 1, 430 Forest Rd Hurstville NSW 2220

SHARE REGISTER

MUFG Corporate Markets (AU) Limited Liberty Place Level 41, 161 Castlereagh Street Sydney NSW 2000 Phone (O2) 8280 7111

STOCK EXCHANGE LISTING

Australian Securities Exchange 20 Bridge St Sydney NSW 2000

HEAD OFFICE

Level 1, 3 Rider Boulevard Rhodes NSW 2138 (02) 9792 2444

WEBSITE

www.saundersint.com

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity	
SAUNDERS INTERNATIONAL LIMITED	
ABN/ARBN	Financial year ended:
14 050 287 431	30 June 2025
Our corporate governance statement ¹ for the period	above can be found at:2
☐ These pages of our annual report:	

The Corporate Governance Statement is accurate and up to date as at 20 August 2025 and has been approved by the Board.

The annexure includes a key to where our corporate governance disclosures can be located.³

This URL on our website: https://saundersint.com/investor-centre/

Date: 20 August 2025

 \boxtimes

Name of authorised officer authorising lodgement:

ALEX DUNNE, Company Secretary

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	orate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINC	IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	and we have disclosed a copy of our board charter at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in full for the whole of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "insert location" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.5	A listed entity should:		
	(a) have and disclose a diversity policy;(b) through its board or a committee of the board set	and we have disclosed a copy of our diversity policy at:	□ we are an externally managed entity and this recommendation is therefore not applicable
	measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and	[insert location] and we have disclosed the information referred to in paragraph (c) at:	
	(c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity;	[insert location]	
	(2) the entity's progress towards achieving those objectives; and	and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less	
	(3) either:	than 30% of its directors of each gender within a specified period.	
	 (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as 		
	defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.		
1.6	A listed entity should:		
	(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	and we have disclosed the evaluation process referred to in paragraph (a) at:	we are an externally managed entity and this recommendation is therefore not applicable
	(b) disclose for each reporting period whether a performance	[insert location]	
	evaluation has been undertaken in accordance with that process during or in respect of that period.	and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:	
		[insert location]	

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.7	A listed entity should: (a) have and disclose a process for evaluating the performance	and we have disclosed the evaluation process referred to in	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation
	of its senior executives at least once every reporting period; and	paragraph (a) at:	is therefore not applicable
	(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	https://saundersint.com/investor-centre/	
		and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:	
		[insert location]	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at: [insert location]	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: https://saundersint.com/who-we-are/ or https://saundersint.com/company-reports/	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	and we have disclosed the names of the directors considered by the board to be independent directors in our Corporate Governance Statement at: https://saundersint.com/investor-centre/ and, where applicable, the information referred to in paragraph (b) in our Corporate Governance Statement at: https://saundersint.com/investor-centre/ and the length of service of each director at: https://saundersint.com/who-we-are/	□ set out in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
PRINCIP	LE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALL	Y AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values at: https://saundersint.com/company-reports/	□ set out in our Corporate Governance Statement
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	and we have disclosed our code of conduct in our Corporate Governar Statement at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	and we have disclosed our whistleblower policy at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	and we have disclosed our anti-bribery and corruption policy at: in our Corporate Governance Statement at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
PRINC	IPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR	TS		
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://saundersint.com/investor-centre/ and the information referred to in paragraphs (4) and (5) at: https://saundersint.com/company-reports/ [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner at: [insert location]	set out in our Corporate Governance Statement	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		□ set out in our Corporate Governance Statement	
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement	
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	and we have disclosed information about us and our governance on our website at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		□ set out in our Corporate Governance Statement	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement	
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement	
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCI	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://saundersint.com/investor-centre/ and the information referred to in paragraphs (4) and (5) at: https://saundersint.com/investor-centre/ [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at: [insert location]	set out in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	[If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes at: [insert location]	Set out in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	and we have disclosed whether we have any material exposure to environmental and social risks at: https://saundersint.com/investor-centre/ and, if we do, how we manage or intend to manage those risks at: https://saundersint.com/investor-centre/	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
PRINC	IPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://saundersint.com/investor-centre/ and the information referred to in paragraphs (4) and (5) at: https://saundersint.com/company-reports/ [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: [insert location]	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at: Remuneration Report section of the 2025 Annual Report	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable	
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	and we have disclosed our policy on this issue or a summary of it at: https://saundersint.com/investor-centre/	 □ set out in our Corporate Governance Statement <u>OR</u> □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	reco	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
ADDITIO	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES			
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: [insert location]		set out in our Corporate Governance Statement <u>OR</u> we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.			set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.			set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable	
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES			
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]		set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at:	□ set out in our Corporate Governance Statement
		[insert location]	